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No: 22-TNQ/+DQT-VP

May 7,2025

# **EXCERPT FROM THE RESOLUTION** BOARD OF DIRECTORS

### VIETNAM TRAVEL AND MARKETING TRANSPORTS JOINT STOCK COMPANY - VIETRAVEL

- Pursuant to the prevailing Law on Enterprises;
- Pursuant to the Charter on the organization and operation of Vietravel Vietnam Travel and Marketing Transports Joint Stock Company;
- Pursuant to the Minutes of the Board of Directors' meeting dated My.1, 2025.

### RESOLVES

Article 1. Approval of materials to be submitted to the 2025 Annual General Meeting of Shareholders (continued):

- 1. Approve the proposal and plan for share issuance to increase charter capital in 2025. detailed proposal and issuance plan are attached.
- This proposal and plan shall replace Proposal No. 12-TTr/HĐQT-VP dated April 22, 2025.
- The Chairman of the Board of Directors is assigned to prepare documents and sign related materials to be submitted to the 2025 Annual General Meeting of Shareholders.
- 2. Approval of the dismissal of the Independent Board Member and nomination of a new Board Member for the 2024–2029 term:
- Member to be dismissed: Mr. Lê Kiên Thành
- Nominee for appointment to the Board of Directors for the 2024–2029 term: Mr. Trần Du Lich.
- The Chairman of the Board of Directors is authorized to prepare relevant materials and sign necessary documents for submission to the 2025 Annual General Meeting of Shareholders.

# **Article 2.** Implementation

This resolution was approved by the Board of Directors and takes effect from the date of signing./.

**OVERSEAS OFFICES:** 

USA - FRANCE - AUSTRALIA - SINGAPORE - THAILAND - CAMBODIA.

VIETNAM BRANCHES:

HA NOI - QUANG NINH - THAI NGUYEN - HAI PHONG - VINH - HUE - DA NANG - QUANG NGAI - QUY NHON - BUON MA THUOT - NHA TRANG - DA LAT - VUNG TAU DONG NAI - BINH DUONG - CAN THO - LONG XUYEN - RACH GIA - PHU QUOC - CA MAU.

TRAVEL BOOKING OFFICES IN HCMC: CONG HOA - GO VAP - PHU MY HUNG.

MEMBERS OF VIETTRAVEL:

VIETRAVEL AIRLINES - WORLDTRANS - VIETRAVEL INVEST - TRIPU - BEEVENT JSC - CDIMEX - AISIA EXPRESS TRANSPORT SERVICE ENTERPRISE GREEN LEAF CENTER VIETNAM - TOUR GUIDE OPERATION - VIETNAM MANPOWER CENTER - VIETRAVEL ACADEMY.

# ON BEHALF OF THE BOARD OF DIRECTORS CHAIRMAN

# **Distribution:**

- Board of Directors;
- Office of the Board of Directors (for filing).

CÔNG TY
CÔNG TY
CÔ PHẨN
S DU LỊCH VÀ TIẾP THỊ
THỊ THỊ
VIỆT NAM
VIỆ

NGUYEN QUOC KY











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No: 25 - TTR

May 07 2025 PROPOSAL

(Re: Approval of the Share Issuance Plan to Increase Charter Capital in 2025)

### To: THE GENERAL MEETING OF SHAREHOLDERS OF VIETRAVEL

### Based on:

- The Law on Enterprises No. 59/2020/QH14 was passed by the National Assembly of the Socialist Republic of Vietnam on June 17, 2020;
- The Law on Securities No. 54/2019/QH14 was passed by the National Assembly of the Socialist Republic of Vietnam on November 26, 2019;
- Decree No. 155/2020/ND-CP dated December 31, 2020, detailing the implementation of certain articles of the Law on Securities;
- The Charter of Organization and Operation of Vietravel Holdings.

In order to enhance the financial capacity and meet the capital requirements for the Company's business operations, the Board of Directors ("BOD") respectfully submits to the General Meeting of Shareholders ("GMOS") for approval the contents related to the Plan for Share Issuance to Increase Charter Capital in 2025, with the following details:

# A. Report on the implementation of the charter capital increase plan for 2024.

On May 11, 2024, the 2024 Annual General Meeting of Shareholders (AGM) approved the plan for the issuance of shares to increase charter capital (which includes (1) offering shares to existing shareholders, (2) issuing shares to increase capital from owners' equity, and (3) issuing shares under the Employee Stock Ownership Plan) as per Proposal No. 168-TTr/HĐQT-VP signed on May 11, 2024.

Based on this, as of now, the Board of Directors has been and is currently implementing the necessary procedures to offer shares to existing shareholders according to the plan approved by the AGM, with the expected completion in Q2 - Q3 2025...

For the (1) issuance of shares to increase capital from owners' equity and (2) issuance of shares under the Employee Stock Ownership Plan (ESOP) approved by the 2024 Annual General Meeting of Shareholders (AGM), the Board of Directors respectfully submits to the 2025 Annual General Meeting of Shareholders (AGM) for consideration and approval the suspension of these two issuance plans and the approval of the charter capital increase plan for 2025, which is presented hereafter.

**OVERSEAS OFFICES:** 

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TRAVEL BOOKING OFFICES IN HCMC: CONG HOA - GO VAP - PHU MY HUNG.

MEMBERS OF VIETTRAVEL:

VIETRAVEL AIRLINES - WORLDTRANS - VIETRAVEL INVEST - TRIPU - BEEVENT JSC - CDIMEX - AISIA EXPRESS TRANSPORT SERVICE ENTERPRISE GREEN LEAF CENTER VIETNAM - TOUR GUIDE OPERATION - VIETNAM MANPOWER CENTER - VIETRAVEL ACADEMY.

### B. Plan to increase charter capital in 2025:

The BOD respectfully submits for the GMS's approval the plan for the issuance of shares to increase charter capital in 2025 with the following content:

- 1. **Issuing Entity:** Vietnam Travel and Marketing Transports Joint Stock Company VIETRAVEL.
- 2. Stock Code: VTR
- 3. Type of shares issued: Common shares
- 4. Par value per share: VND 10,000/share.
- 5. Current charter capital: VND 292,948,330,000.
- 6. Current outstanding shares: 28,658,247 shares.
- 7. Treasury Shares: 580,843 shares.
- 8. Expected charter capital after completing the offering to existing shareholders: VND 578,973,370,000.
- 9. Expected outstanding shares after completing the offering to existing shareholders: 57,316,494 shares.
- 10. Expected number of shares to be issued: 11,463,298 shares, comprising:
  - Issuance to increase charter capital from owner's equity: **8,597,474** shares, corresponding to an execution ratio of **10:1.5**;
  - Issuance under the Employee Stock Ownership Plan (ESOP): **2,865,824** shares, corresponding to 5% of the outstanding shares at the issuance time.
    - The GMS authorizes the BOD to determine the actual number of shares issued based on the execution ratio (for issuance from owner's equity) and/or the list of eligible employees and standards for determining the number of shares issued under the ESOP.
- 11. Total issuance value at par value: VND 114,632,980,000.
- 12. Issuance Pricing/Funding Source:
  - ✓ Capital Increase Issuance: This is based on share premiums and other owners' equity reserves based on the latest audited financial statements as prescribed by law.
  - ✓ **ESOP Share Price:** VND 10,000/share.
- 13. Expected Charter Capital after Issuance: VND 693,606,350,000.
- 14. Purpose of Fund Usage: To supplement the Company's working capital.
- 15. **Expected Issuance Timeframe:** During 2025, the BOD will decide the specific timing after obtaining approval from competent state authorities.
- 16. Authorization to the Board of Directors:
  - The GMS authorizes the BOD with these duties, including:

- ✓ Implement the issuance and distribution of shares per the approved plan;
- ✓ Determine detailed issuance contents and amend or adjust the plan if necessary to reflect the Company's actual conditions or meet the competent authorities' requirements;
- ✓ Confirm the final number of shares issued based on actual subscription results.
- ✓ Choose the appropriate time to conduct the issuance after securing regulatory approvals;
- ✓ Ensure the issuance complies with foreign ownership limit regulations.
- ✓ Decide on the plan for repurchasing ESOP shares from employees who resign, including but not limited to the Company repurchasing shares as treasury shares and/or the Company's Trade Union repurchasing shares as a bonus source for employees and/or other forms in accordance with legal regulations.
- ✓ Handle fractional shares or unsold shares;
- ✓ Balance and determine the funding sources for issuing shares from the owner's equity;
- ✓ Decide on the specific use of raised funds and adjust plans flexibly to fit the Company's actual financial needs;
- ✓ Carry out necessary procedures to amend the Company Charter to reflect the increased charter capital.
- ✓ Approve the charter capital increase and complete required legal procedures to update the Company's Enterprise Registration Certificate;
- ✓ Complete procedures to register additional shares at the Vietnam Securities Depository and the Hanoi Stock Exchange as per applicable laws.

The Board of Directors respectfully submits this proposal for approval by the General Meeting of Shareholders.

Sincerely,

### **Recipients:**

- All Shareholders;
- The Board of Directors Office Archives.

ON BEHALF OF THE BOARD OF DIRECTORS
CHAIRMAN OF THE BOARD

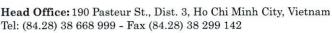
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GIAO THÔNG VẬN VIỆT NAM-









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# SHARE ISSUANCE PLAN FOR CHARTER CAPITAL INCREASE IN 2025

### VIETNAM TRAVEL AND MARKETING TRANSPORTS JSC - VIETRAVEL

(Attached to Proposal No. 25 - TTr/BOD-Office dated 7./5/2025)

INTRODUCTION TO THE ISSUING ORGANIZATION I.

Summary Information about the Issuer 1.

**Company Name** VIETNAM TRAVEL AND MARKETING

TRANSPORTS JSC - VIETRAVEL

: VIETRAVEL Abbreviated Name

VND 292.390.900.000 Current Charter Capital

190 Pasteur Street, Vo Thi Sau Ward, District 3, Head Office

Ho Chi Minh City, Vietnam

028 9999 8686 Telephone

028 3829 9142 Fax

https://www.vietravel.com/ Website

Enterprise Registration Certificate: No. 0300465937, initially issued by the Ho Chi Minh City Department of Planning and Investment on September 27, 2010.

Primary Business Activity: Tour Operator (Code 7912)

Main Products/Services:

+ Airline Ticket Agency (Code 5229)

+ Tourist Passenger Transport (Code 4932)

+ Restaurant and Mobile Catering Services (Code 5610)

OVERSEAS OFFICES:

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VIETNAM BRANCHES:

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TRAVEL BOOKING OFFICES IN HCMC: CONG HOA - GO VAP - PHU MY HUNG.

MEMBERS OF VIETTRAVEL:

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# 2. Business Performance during 2022-2024

3. (Unit: VND billion)

Chỉ tiêu	2022	2023		2024	
		Value	Growth Percentage	Value	Growth Percentage
Total Assets	1,835.13	2,347.70	27,93%	2,652.46	12.98%
Owner's Equity	121.02	436.12	260.38%	470,11	7.80%
Revenue from Core Operations	3,824.01	5,948.97	55.57%	6,734.80	13.21%
Operating Profit	104.95	89.16	-15.04%	26.94	-69.79%
Other Profit	0.05	10.67	20754.18%	29.41	175.72%
Profit Before Tax	105.00	99.83	-4.93%	56.35	-43.56%
Profit After Tax	105.00	79.95	-23.86%	35.30	-55.84%
EPS (VND/share)	6,223	2,902	-53.37%	1,269	-56.27%
Book Value (VND/share)	1,83.13	2,347.70	27.93%	2,652.46	12.98%

Source: Audited consolidated financial statements for 2023 and 2024.

### II. PLAN FOR CHARTER CAPITAL INCREASE

# 1. Legal Basis:

- Law on Enterprises No. 59/2020/QH14 was passed by the National Assembly of the Socialist Republic of Vietnam on June 17, 2020.
- Law on Securities No. 54/2019/QH14 was passed by the National Assembly of the Socialist Republic of Vietnam on November 26, 2019;
- Decree No. 155/2020/ND-CP guiding the implementation of the Securities Law;
- Vietravel's Charter of Organization and Operation.

# 2. The Necessity of the Charter Capital Increase

To enhance financial strength and meet the growing capital needs for business operations, the Board of Directors ("BOD") submits for the General Meeting of Shareholders ("GMS")'s approval a plan to increase charter capital to approximately VND 693.61 billion in 2025. Funds raised will be allocated flexibly to strengthen the Company's working capital, depending on business conditions, and maximize capital use efficiency.

#### Overview of the Capital Increase Plan 3.

: VIETNAM TRAVEL AND MARKETING Issuer

TRANSPORTS JSC - VIETRAVEL

VTR Stock Code

: Common Share Share Type

: VND 10,000/share Par Value

: **292,948,330,000** shares Current Charter Capital

: **28,658,247** shares **Outstanding Shares** 

: **580,843** shares Treasury Shares

: VND 578,973,370,000 Estimated Charter Capital After

Current Offering

57,316,494 shares **Estimated Outstanding Shares** 

After Offering

11,463,298 shares, divided into: Number of Shares to be Issued

**8,597,474 shares** (exercise ratio: **10:1.5**) ✓ Capital Increase from Owner's :

Equity

✓ Employee Stock Ownership : 2.865.824 shares Program (ESOP)

(5% of outstanding shares at issuance).

: VND 11,632,980,000 Total Par Value of Issuance

Issuance Price / Source of Capital

Share premium and other equity reserves ✓ From Owner's Equity

based on the latest audited financial

statements.

: VND 10,000/share. ✓ ESOP Issuance Price:

Expected Post-Issuance Charter : VND 693,606,350,000

Capital

: To supplement working capital. Purpose of Fund Usage

: In 2025, the BOD will determine the exact Expected Issuance Period

> obtaining necessary after the timing

approvals.

#### **Detailed Issuance Plan:** 4.

### 4.1 Issuance from Owner's Equity (15% Ratio):

Shares to be Issued : 8,597,474 shares

> The General Meeting of Shareholders authorizes the Board of Directors to determine the actual number of shares to be issued based on the stock issuance ratio from owners' equity (15% of

owners' equity).

Total Issuance Value : VND 85,974,740,000

: Distribution to existing shareholders as Issuance Method

dividends in shares.

Eligible Participants : Shareholders whose names are recorded on

> the closing date for entitlement to receive stock dividends and issuing shares to increase

charter capital from the owner's equity.

**Funding Source** : Share premium and other owner's equity

> reserves, based on the Company's most recent audited financial statements as prescribed by law. The General Meeting of Shareholders authorizes the Board of Directors to allocate and determine the appropriate funding sources following

applicable regulations.

Rights Transferability : 10:1.5 (for every 10 existing shares,

shareholders receive 1.5 new shares);

The right to receive shares from the issuance to increase charter capital from the owner's equity is non-transferable. However, the issued shares are not subject to any transfer

restrictions.

Handle fractional shares arising from :

the issuance

Shares issued to increase charter capital from owners' equity will be rounded down to the nearest whole unit. Any resulting fractional

decimal shares (if any) will be canceled.

# Example:

- ✓ Issuance of shares to increase charter capital from owner's equity: Shareholder A, holding 205 shares as of the record date, will be entitled to 30.75 new shares at an exercise ratio of 10:1.5. Under the rounding rules, Shareholder A will receive 30 new shares, and the fractional entitlement of 0.75 shares shall be allocated to the Company's Labor Union. Shareholder A holds 205 shares. With a 10:1.5 ratio, they receive 30.75 shares, rounded to 30. The 0.75 fractional share goes to the Labor Union.
- Compliance with Foreign Ownership Limits

The Board of Directors is authorized to approve the plan to ensure that the share offering complies with applicable regulations on foreign ownership restrictions.

- Expected Time of Issuance

Within 2025, the specific issuance timing will be determined by the Board of Directors after obtaining approval from the competent state authorities.

For clarification, issuing shares to increase charter capital from owner's equity will be carried out concurrently with issuing shares under the employee stock ownership program (ESOP).

# 4.2 Issuance Under Employee Stock Ownership Program (ESOP)

- Outstanding Shares at Issuance

: 57,316,494 shares

Shares to be Issued

: 2,865,824 shares, representing 5% of the total outstanding shares at issuance.

The General Meeting of Shareholders authorizes the Board of Directors to determine the number of shares to be issued, based on the 5% issuance ratio under the employee stock ownership program specified above.

Total Issuance Value

: VND 28,658,240,000

Issuance Price

: VND 10,000/share

- Eligible Participants

: Members of the Board of Directors; members of the Internal Audit Committee; members of the Executive Board; Middle-level management; and employees of Vietravel – Vietnam Travel and

Marketing Transport Joint Stock Company who have signed labor contracts and have worked for three (03) years or more, and who are still employed by the Company at the time of issuance.

Allocation Standard

- For individuals who are not subject to performance evaluation in 2024: they must not have violated the law and must not be subject to any form of labor disciplinary action.
- For individuals who are subject to performance evaluation in 2024: they must receive a performance rating of "meeting expectations" or higher. They must not have violated the law and must not be subject to any form of labor disciplinary action.

The list of employees eligible to participate in the program, as well as the principles for determining the number of shares to be issued to each individual and the implementation timeline, shall be decided by the Board of Directors under the authorization of the General Meeting of Shareholders.

Issuance Method

: Direct sale to eligible employees.

Purpose

: To attract and retain key talents for continuing support for the organization.

Transfer Restriction

: The shares issued under the employee stock option program (ESOP) in 2025 will be subject to a transfer restriction for one (01) year from the closing date of the issuance.

In the event that an employee resigns during the transfer restriction period, the issued shares will be repurchased according to the Board of Directors' (BOD) plan at a repurchase price of VND 10,000 per share.

The General Meeting of Shareholders authorizes the BOD to determine the plan for repurchasing ESOP shares from employees who resign, including but not limited to the Company repurchasing shares as treasury shares and/or the Company's Trade Union repurchasing shares as a bonus source for employees, and/or other forms in accordance with legal regulations.

- Purpose of Fund Usage

The total proceeds expected from issuing shares under the employee stock ownership program (ESOP) will be allocated to supplement the Company's working capital for business operations.

- Compliance with Foreign Ownership Limits : The General Meeting of Shareholders authorizes the Board of Directors to approve the plan, ensuring that the share offering complies with regulations on foreign ownership limits.

- Expected Time of Issuance
- : By 2025, the specific issuance timing will be decided by the Board of Directors after obtaining approval from the competent state authorities.

For clarification, the issuance of shares under the Employee Stock Ownership Plan (ESOP) will be carried out concurrently with the issuance of shares to increase charter capital from owners' equity. Accordingly, the additional ESOP shares issued will not be entitled to receive shares under the plan for issuing shares from owners' equity.

# 5. Additional Registration and Listing

All shares from this issuance (both owner's equity issuance and ESOP) will be additionally registered with the Vietnam Securities Depository (VSDC) and listed on the Hanoi Stock Exchange (HNX) as dictated in the regulation.

### 6. Authorization to the Board of Directors

The GMS authorizes the BOD to:

- Implement the issuance and distribution of shares according to the plans approved by the General Meeting of Shareholders;
- Decide on the detailed contents of the share issuance plan and/or amend, supplement, or adjust the issuance plan as necessary, based on the Company's actual situation or at the request of competent authorities, to ensure the success of the issuance and compliance with legal regulations on capital raising activities;
- Authorize the Board of Directors to determine the actual number of shares to be issued based on the exercise ratio (issuance of shares to increase charter capital from owners' equity) and the issuance ratio under the Employee Stock Ownership Plan (ESOP) as mentioned above;

- Select an appropriate time for the share issuance after obtaining approval from the State Securities Commission of Vietnam;
- Approve plans to ensure that the share issuance complies with regulations on foreign ownership limits;
- Handle fractional shares and shares not fully distributed;
- Decide on the plan for repurchasing ESOP shares from employees who resign, including but not limited to the Company repurchasing shares as treasury shares and/or the Company's Trade Union repurchasing shares as a bonus source for employees and/or other forms in accordance with legal regulations.
- Balance and determine the funding sources for the issuance of shares to increase charter capital from owners' equity;
- Decide on the specific use of the proceeds and flexibly adjust the allocation of capital, the timing of fund disbursement, and the purpose of fund usage as necessary, in line with the Company's actual business needs;
- Carry out necessary procedures to amend and supplement the Company's Charter to record the increase in charter capital resulting from the share issuance;
- Approve the charter capital increase and perform all necessary legal procedures to update the Enterprise Registration Certificate to reflect the total par value of the shares issued after the completion of the offering;
- Complete the necessary procedures for additional registration of the newly issued shares with the Vietnam Securities Depository (VSD) and register for additional listing on the Hanoi Stock Exchange (HNX) under applicable regulations.

Ho Chi Minh City, Date ..... Month ..... Year 2025

Recipients:

- Shareholders;

- Office Archives.

ON BEHALF OF THE BOARD OF DIRECTORS
CHAIRMAN OF THE BOARD

NGUYEN QUOC KY

GIAO THÔNG VẬN T









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PROPOSAL

May 7 2025

Regarding the Dismissal of a Board Member and Nomination of a New Member for the 2024–2029 Term

### TO: THE GENERAL MEETING OF SHAREHOLDERS OF VIETRAVEL

### Pursuant to:

- The Law on Enterprises No. 59/2020/QH14 and the Law on Securities No. 54/2019/QH14;
- The Charter on the organization and operation of Vietravel Vietnam Travel and Marketing Transports Joint Stock Company;
- The resignation letter submitted by Mr. Lê Kiên Thành, Independent Member of the Board of Directors for the 2024–2029 term, received by the Company on April 25, 2025;

The Board of Directors respectfully submits the following for consideration and approval by the General Meeting of Shareholders:

- 1. Dismissal of Mr. Lê Kiên Thành from the Board of Directors for the 2024–2029 term
  - The Board recommends accepting the resignation of Mr. Lê Kiên Thành and respectfully requests the General Meeting of Shareholders to officially approve the termination of his rights and responsibilities as a Member of the Board of Directors, effective immediately upon approval
- 2. Nomination of a new Board Member for the 2024–2029 term The Board proposes the appointment of the following candidate:

### Mr. Tran Du Lich

- Date of Birth: August 19, 1952
- Place of Birth: Cát Tài Commune, Phù Cát District, Bình Đinh Province
- Education:
  - Ph.D. in Economics, Leningrad Institute of Economics and Finance (1987)
  - Licensed Attorney, Ho Chi Minh City Bar Association (1989–2004)
- Professional Background: Please refer to the attached curriculum vitae for full details.

We respectfully submit this proposal for review and approval at the 2025 Annual General Meeting of Shareholders..

ON BEHALF OF THE BOARD OF DIRECTORS

CHAIRMAN

CÔNG TY CÔ PHẨN,

DU LỊCH VÀ TIỆP TH GIAO THỐNG VẬN TA VIỆT NAM-

GEVEN QUOC KY

**OVERSEAS OFFICES:** 

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VIETNAM BRANCHES:

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TRAVEL BOOKING OFFICES IN HCMC: CONG HOA - GO VAP - PHU MY HUNG.

MEMBERS OF VIETTRAVEL:

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### **CURRICULUM VITAE**

Full name: TRAN DU LICH

Date of Birth: August 19, 1952, at Binh Dinh Province, Vietnam.

Current Residence: Apartment T.2.15.02, Estella Heights, No. 88/2 Song Hanh

Street, An Phu Ward, Thu Duc City, Ho Chi Minh City, Vietnam.

### **Current Positions:**

- Member of the National Financial and Monetary Policy Advisory Council to the Government
- Member of the Scientific Council of Ho Chi Minh City
- Chairman of the Advisory Council for the Implementation of Resolution No. 98 by the National Assembly.

# Career History:

- 1998–2008: Director, Ho Chi Minh City Institute of Economics
- 1995–2005: Concurrent Member of the Board of Directors, Vietnam Posts and Telecommunications Group (VNPT)
- 1992–1997: Member of the National Assembly, 9th Legislature
- 2007–2011: Member of the National Assembly, 12th Legislature
- 2011–2016: Member of the National Assembly, 13th Legislature
- 1989–2004: Lawyer, Ho Chi Minh City Bar Association
- 2006–2016: Member, Central Theoretical Council
- 1994–2012: Lecturer in postgraduate programs at Ho Chi Minh City Open University and Ho Chi Minh City University of Technology
- Member of the Economic Committee of the National Assembly; Vice Head of the Delegation of National Assembly Deputies for the 12th and 13th Legislatures
- 2016–2021: Member of the Prime Minister's Economic Advisory Group.



### **Academic Qualifications:**

- Bachelor of Laws, University of Saigon, 1974 (majoring in Law and Economics)
- Ph.D. in Economics, University of Economics and Finance, Leningrad, USSR, 1987
- Graduate of the Market Economy Training Program, Georgetown University, Washington D.C., 1994
- Has been engaged in scientific research in the fields of economics and law since 1976. Over 100 academic works have been published, including books, journals, conference proceedings, and articles in both domestic and international publications.

# Area of specialization:

- Economic policy and institutional economics.

# **Publications and Research Projects:**

- Development of the Non-State Economy (Book, 1991)
- Vietnam's Economy: A Transitional Economy (Book, 1996)
- Economic Restructuring in Ho Chi Minh City (2001)
- 30 Years of Socio-Economic Development in Ho Chi Minh City (Book, 2005)
- Lead Author of the Proposal "Pilot Model of Urban Government for Ho Chi Minh City" (2007)
- Improving Vietnam's Economic Institutions (National Program KX.01.06, 2010)
- Public Investment Restructuring
- New Insights on the Relationship Between Economic Growth and Social Equity (Contributed to the Central Theoretical Council)
- Lead Researcher of the Project: "Key Mechanisms and Policies to Stimulate Socio-Economic Development in Da Nang City"
- Ho Chi Minh City: Toward Becoming an International Financial Center.